HOW TO WORK WITH CHAMCO, INC.

Universal Procedure for International Waste-to-Energy Projects

CHAMCO, Inc. — An American Company Established in 1995

Introduction

CHAMCO, Inc. is an American company established in 1995, specializing in the development of environmental infrastructure projects, particularly the conversion of municipal solid waste (MSW) into electricity.

CHAMCO works with experienced international engineering and construction organizations to develop waste-to-energy projects under Engineering, Procurement, and Construction (EPC) arrangements.

Our objective is to bring together local governments, project owners, engineering contractors, and international financiers to transform environmental challenges into economically productive infrastructure.

To facilitate cooperation and avoid unnecessary expenses, CHAMCO has established the following universal project development procedure.

Step 1 — Project Identification

The local representative, municipality, government authority, or project sponsor identifies a potential waste-to-energy project and provides CHAMCO with preliminary information, including:

1. Project location, city, and country.
2. Estimated daily quantity of municipal solid waste in metric tons.
3. Availability of suitable land.
4. Approximate electricity generation requirements.
5. Responsible government or municipal authority.
6. Existing waste collection and disposal arrangements.

Detailed engineering studies are not required at this initial stage.

Step 2 — Government or Project Owner's Letter of Intent (LOI)

The local representative or project sponsor is responsible for obtaining a formal Letter of Intent addressed to CHAMCO, Inc., from the authorized municipality, government agency, or project owner.

The LOI should identify the proposed project and express the authority's interest in cooperating with CHAMCO to develop a waste-to-energy facility.

Obtaining this initial LOI is the responsibility of the local representative or project sponsor.

The LOI is an expression of interest, not a final construction or financing commitment.

Step 3 — Preliminary EPC Project Proposal

Upon receiving an acceptable LOI and the necessary preliminary project information, CHAMCO will coordinate with its EPC engineering partners to prepare a general preliminary project proposal.

The proposal will be similar in scope to a preliminary technical and commercial concept, providing prospective investors with an understanding of the project's potential.

It may include:

1. Estimated municipal waste processing capacity.
2. Approximate electricity generation capacity.
3. Proposed waste-to-energy technology.
4. Preliminary plant layout and technical specifications.
5. Estimated EPC construction cost.
6. Indicative Power Purchase Agreement (PPA) tariff.
7. Indicative municipal tipping fee.
8. Preliminary land requirements and availability.
9. Expected environmental and governmental permits.
10. Preliminary project economics and estimated investment returns.

At this stage, the PPA, tipping fee, land arrangements, and permits do not need to be finalized. Their anticipated terms and availability will be identified for subsequent negotiation and verification.

The purpose of this proposal is to provide prospective financiers with sufficient information to evaluate the project and consider participation.

Step 4 — Financier's Letter of Intent and Development Retainer

The preliminary EPC proposal will be presented to prospective financiers and investors.

An interested financier will be invited to provide:

1. A Letter of Intent expressing preliminary interest in financing the project.
2. An agreed development retainer or advance payment to support project coordination, negotiations, and preliminary development activities.

The retainer amount, permitted uses, and payment conditions will be established by mutual agreement.

The financier's LOI represents an expression of interest and does not constitute a binding financing commitment.

Final financing will depend on satisfactory project evaluation, commercial agreements, and financial approval.

Step 5 — CHAMCO Coordinates Project Finalization

Following the financier's expression of interest and agreement on development arrangements, CHAMCO will coordinate cooperation among three principal parties:

A. EPC Engineering and Construction Organization

Responsible for preparing and finalizing the technical and commercial EPC proposal, including engineering, equipment specifications, construction costs, and implementation requirements.

B. Financier or Investment Organization

Responsible for evaluating the investment opportunity, conducting financial due diligence, and arranging the necessary project financing.

C. Local Government and Responsible Authorities

Responsible for negotiating and securing the necessary local arrangements, including:

- Power Purchase Agreement (PPA).
- Municipal tipping fee agreement.
- Municipal waste supply commitments.
- Land availability and site access.
- Environmental permits.
- Other governmental and regulatory approvals.

CHAMCO's principal responsibility is to bring these parties together, coordinate their activities, and facilitate negotiations until the technical, commercial, financial, and regulatory requirements are satisfactorily resolved.

Step 6 — Final Agreements and EPC Contract

Once the necessary project arrangements have been negotiated and agreed upon, the parties will proceed toward:

1. Finalization of the PPA and tipping fee agreements.
2. Confirmation of waste supply and land arrangements.
3. Completion of necessary environmental and governmental approvals.
4. Finalization of the financing agreements.
5. Execution of the EPC contract.
6. Financial close and authorization to proceed with construction.

CHAMCO's business model is based on EPC project development and coordination.

The project owner or designated investor is responsible for arranging project financing. CHAMCO does not undertake to finance or own the project under BOT, BOOT, or BOO arrangements.

Step 7 — Construction, Commissioning, and Handover

Following execution of the EPC contract, financial close, and receipt of the required approvals, the EPC contractor will proceed with:

1. Detailed engineering and design.
2. Equipment procurement.
3. Construction and installation.
4. Testing and commissioning.
5. Completion and handover of the facility to the project owner.

Long-term ownership and operation will remain with the project owner or its designated operating organization, subject to the final contractual arrangements.

CHAMCO's International Cooperation Philosophy

CHAMCO believes that successful infrastructure development requires cooperation, transparency, and clearly defined responsibilities.

Our objective is not simply to build waste-to-energy plants, but to establish practical partnerships that provide long-term environmental and economic benefits to participating countries.

We welcome inquiries from governments, municipalities, authorized local representatives, project owners, and qualified international financiers.

Our guiding principle is simple:

The local representative secures the initial government or project owner's LOI. CHAMCO prepares and coordinates the preliminary EPC proposal. The financier evaluates the opportunity and expresses its interest. CHAMCO then brings the engineering contractor, financier, and responsible authorities together to negotiate and finalize the project.

CHAMCO, Inc.

Turning Municipal Waste into Valuable Energy

www.chamco.net